



MEMORANDUM OF AGREEMENT



Ref. No: 372/UN35/KS/2026

KNOWN ALL MEN BY THESE PRESENTS:

This Memorandum of Agreement made and entered into executed between:

The **ISABELA STATE UNIVERSITY**, an academic institution with business address at San Fabian, Echague, Isabela, Philippines, (hereinafter referred to as "ISU"), represented herein by its President, **PROF. DR. BOYET L. BATANG**, herein referred to as First Party; and

AND

UNIVERSITAS NEGERI PADANG, a Legal-Entity State University based on Government Regulation of Republic of Indonesia No. 114 of 2021 whose address is at Jalan Prof Dr. Hamka, Air Tawar, Padang, West Sumatera, 25131, Indonesia, (hereinafter referred to as "UNP"), represented herein by its Rector, **Krismadinata, Ph.D.**, as the Second Party.

UNP and ISU shall be individually referred to as the "Party" and collectively as the "Parties".

WHEREAS

- a. UNP is a public university established in 1954 with a focus on three pillars of Indonesian higher education (Tridharma Perguruan Tinggi) consisting of education and teaching, research and community service, which provides university-level education (diploma, bachelor, master, and doctor), research, consultancy, and training in the areas of education, languages and arts, mathematics and natural science, social science, engineering, sport sciences, economics, psychology, medical, and Tourism and hospitality management which for the purpose of this MoA is represented by **Krismadinata, Ph.D.**, the Rector of UNP appointed based on the Decision of the Board of Trustees of Universitas Negeri Padang No. 111/UN35.MWA/HK/2024 dated 27 May 2024.
- b. ISU is an academic institution of higher learning duly recognized and existing under the laws of the Philippines and is mandated to perform its fourfold function of instruction, extension, research and development, and production, which for the purpose of this MoA is represented by **Prof. Boyet L. Batang, Ph.D.**, the University President of ISU, appointed based on Board Resolution No. 12, Series of 2025, dated March 20, 2025.

- c. The Parties are desirous of entering into this MoA to declare their respective intentions and to establish a basis of cooperation and collaboration in academic, research, and community service that is associated between the Parties upon the terms as contained herein.

WITNESSETH

WHEREAS, the Isabela State University collaborates with Universitas Negeri Padang in the areas of resource sharing and collaborative academic and research activities.

NOW THEREFORE, for and in consideration of the foregoing premises and the stipulation specified hereunder, the parties agree to collaborate in the following areas:

ARTICLE 1:

OBJECTIVE

The Parties, subject to the terms of this Memorandum of Agreement and the laws, rules, regulations, and national policies from time to time in force in each party's country, will endeavor to strengthen, promote, and develop research cooperation between the parties on the basis of equality and mutual benefit.

ARTICLE 2:

AREAS OF CO-OPERATION

Each Party will, subjected to laws, regulations, and national policies from time to time in force, governing the subject matter in their respective countries, endeavor to take necessary steps to encourage and promote cooperation in the following areas:

I. RESPONSIBILITIES OF THE PARTIES

A. Responsibilities of Isabela State University (ISU) as First Party:

1. Provide reasonable access to its institutional expertise, academic resources, or relevant educational or research materials necessary to support the agreed areas of cooperation.
2. Encourage the participation of its educational stakeholders in collaborative academic and research activities with Universitas Negeri Padang.
3. Coordinate with Universitas Negeri Padang on schedules, commitments, and any institutional requirements related to the implementation of any joint academic or research activities.
4. Extend institutional support, within its capacity, for the planning and conduct of academic or research activities arising from this Agreement.

B. Responsibilities of Universitas Negeri Padang (UNP) as Second Party

1. Provide reasonable access to its expertise, academic resources, or research undertakings that may contribute to the activities under the agreed areas of cooperation.
2. Promote the involvement of its educational stakeholders in academic or research activities conducted with and by Isabela State University.
3. Coordinate with Isabela State University regarding timelines, necessary preparations, and institutional processes relevant to the implementation of collaborative activities.
4. Extend institutional support, within its capacity, for the planning and conduct of academic or research activities arising from this Agreement.

C. Joint Responsibilities

1. Maintain open communication to ensure the smooth planning, implementation, and monitoring of joint academic or research activities.
2. Work collaboratively in developing mutually beneficial academic or research undertakings aligned with the Areas of Cooperation.
3. Uphold ethical practices, institutional policies, and applicable laws in all activities pursued under this Agreement.

II. AREAS OF COOPERATION (BENEFITS)

1. Sharing of Resources and Expertise
 - Exchange of specialized knowledge, skills, and know-how between faculty members or researchers.
 - Sharing of research outputs or academic resources that may enhance teaching, learning, and innovation in both institutions.
2. Academic Activities Participation/Collaboration
 - Joint organization or mutual participation in academic activities such as conference or other professional development opportunities that enhance institutional and individual competencies.
 - Opportunities for collaborative academic or research engagements to enhance instruction or research productivity in both institutions.
3. Research Collaboration
 - Sharing of technical expertise to support academic or research-related activities or operations undertaken by both institutions.

ARTICLE 3:
FINANCIAL ARRANGEMENTS

1. This Memorandum of Agreement will not give rise to any financial obligation by one party to the other.
2. Details of the implementation of any specific particular initiative resulting from this agreement shall be negotiated between the two institutions as each specific case may arise. Both parties understand that financial arrangements will have to be negotiated and will depend on the availability of funds.

ARTICLE 4:
CONFIDENTIALITY

1. The Parties agree and undertake to always keep confidential any information or data that may be exchanged, acquired, or shared in connection with any programme or activity conducted pursuant to this MoA.
2. The obligation of confidentiality contained in this MoA shall not apply to any Confidential Information which has been made public by the Disclosing Party or by others with the permission of the Disclosing Party, independently received from a third party who is free to disclose it, in the public domain or in a compilation of material in the public domain.

ARTICLE 5:
SUSPENSION

Each Party reserves the right for reasons of national security, national interest, public order, or public health to suspend temporarily, either in whole or in part, the implementation of this Memorandum of Agreement which suspension shall take effect immediately after notification has been given to the other Party through diplomatic channels.

ARTICLE 6:
PROTECTION OF INTELLECTUAL PROPERTY RIGHTS

1. The protection of intellectual property rights shall be enforced in conformity with the respective national laws, rules, and regulations of the Parties and with other international agreements signed by both Parties.
2. The use of the name, logo, and/or official emblem of any of the Parties on any publication, document, and/or paper is prohibited without the prior written approval of either Party.
3. The ownership of and any other rights relating to intellectual property arising from or in connection with any joint programme or activity under this MoA shall be jointly owned by the Parties.

ARTICLE 7:

ENTRY INTO EFFECT AND DURATION

1. This Memorandum of Agreement will come into effect on the date of signing and will remain in effect for a period of five (5) years.
2. This Memorandum of Agreement will be monitored and evaluated in effect at least one (1) time a year.
3. This Memorandum of Agreement may be extended for a further period as may be agreed in writing by the parties.
4. If the Memorandum of Agreement is not renewed by mutual consent; Memorandum of Agreement shall conclude at the end of the specified period, or after activities in progress have concluded.

ARTICLE 8:

REVISION, VARIATION AND AMENDMENT

1. Either party may request in writing a revision, variation, or amendment of this Memorandum of Agreement.
2. Any such revision, variation, or amendment agreed to by the Parties shall be in writing and shall form a part of this Memorandum of Agreement.
3. Such revision, variation, or amendment shall come into force on such date as may be determined by the Parties.
4. Any revision, variation, and amendment shall not prejudice the implementation of any project, activity, or cooperation arising from or based on this Memorandum of Agreement before or up to the date of such revision, variation, or amendment.

ARTICLE 9:

TERMINATION

This Memorandum of Agreement may be terminated by either party with a minimum of THIRTY (30) days' written notice. Activities in progress at the time of termination of this Memorandum of Agreement shall be permitted to conclude as planned unless otherwise agreed.

ARTICLE 10:

NOTICE

Every notice, request, or any other communication required or permitted to be given pursuant to this MOA shall be in writing, in English, and delivered personally or sent by registered or certified post via air mail or by courier or facsimile number or email to the address or sent to the electronic mail address of UNP or ISU registered (which shall be acknowledged by the other party) to the Parties at the address and facsimile number as stated below:

(a) If to UNP:

Attention : Prof. Rusnardi Rahmat Putra, Ph.D.Eng
Director of Partnerships, Reputation, and Internationalisation
Address : Directorate of Partnership, Reputation, and Internationalisation
Universitas Negeri Padang
Jl. Prof. Dr. Hamka, Air Tawar, Padang, West Sumatera,
Indonesia, 25131.
Email : international.office@unp.ac.id
Tel. No. : +62751-7053902
Fax No. : +62751-7055628

(b) If to ISU:

Attention : Assoc Prof. Jennelyn Lacar-Raymundo, Ph.D.
University Director for Knowledge and Technology Management
Address : Office of the University Knowledge and Technology Management,
Isabela
State University, San Fabian, Echague, Isabela, Philippines, 3309
Email : uktmoffice@isu.edu.ph
Tel. No. : (078) 3073 967

**ARTICLE 11:
SETTLEMENT OF DISPUTES**

Any difference or dispute between the Parties concerning the interpretation or implementation of any of the provisions of this Memorandum of Agreement shall be settled amicably through mutual consultation and/or negotiations between the parties, without reference to any third party or national or international tribunal.

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IN WITNESS WHEREOF THE UNDERSIGNED, being duly authorized by their respective organizations, sign this MoA on the date above

Signed by

for and on behalf of

**UNIVERSITAS NEGERI PADANG
INDONESIA**

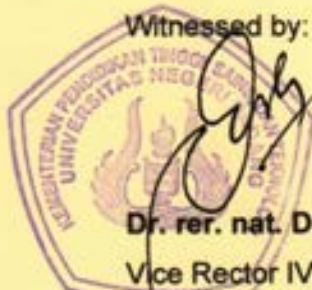


Krismadinata, Ph.D.

Rector

Date: 19 March 2026

Witnessed by:



Dr. rer. nat. Deski Beri #

Vice Rector IV for Planning, Cooperation, and International Relations

Signed by

for and on behalf of

**ISABELA STATE UNIVERSITY
PHILIPPINES**

Prof. Boyet L. Batang, Ph.D.

University President

Date: 19 March 2026

Witnessed by:

Jennelyn L. Raymundo, Ph.D.

University Director, Knowledge and Technology Management

Januard D. Dagdag, Ph.D.

Chief Editor, Journal of Education, Social Sciences, and Allied Health

Randy P. Acoba

Section Chief, Knowledge Product Development and Journal Publication

Prof. Marinel P. Dayawon, Ph. D.

Dean, College of Education

Prof. Artemio A. Martin Jr., Ph.D.

Executive Officer, ISUE

ACKNOWLEDGMENT

Republic of the Philippines)

Province of Isabela)

Municipality of Echague)

BEFORE ME, a Notary Public, for and in ECHAGUE ISABELA, this _____ day
of MAR 23 2026, 20____, personally appeared:

Name:

Gov't Issued ID

Expiry Date

PROF. DR. BOYET L. BATANG _____

KNOWN TO ME and known to be the same persons who executed the foregoing legal instrument consisting of eleven (11) pages, including this page but excluding the annex, and who acknowledged to me that the same is their true voluntary act and deed of the entities herein represented.

IN WITNESS WHEREOF, I have hereunto signed and sealed these presents at the place and on the date above written.

WITNESS MY HAND AND SEAL, on the date and place above written.

Doc. No. 479
Page No. 28
Book No. 11
Series of 2026

NOTARY PUBLIC
Atty. SHERWIN M. MOSTOLIS
NOTARY PUBLIC FOR Echague, Isabela UNTIL December 31, 2027
Office Address: Purok 3, San Fabian, Echague, Isabela
Roll of Attorneys' No. 63759
Admitted to the Bar on May 8, 2014
IBP OR No. (Lifetime) 962958, July 9, 2015
PTR No. 19827593/Issued on 01/06/2026 at Echague, Isabela
MCLE 8TH COMPLIANCE No. VIII-0034944, valid until April 14, 2028
ULAS Compliance No: N/A
Email Address: attysherwinmostolis@gmail.com
C.P. No. 09264170531